

BROOKFIELD BUSINESS PARTNERS L.P.

# Q4 2021 Supplemental Information

All amounts in this Supplemental Information are in U.S. dollars unless otherwise specified. Unless otherwise indicated, the statistical and financial data in this document is presented as at December 31, 2021.

## CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS AND INFORMATION

*Note: This supplemental information contains “forward-looking information” within the meaning of Canadian provincial securities laws and “forward-looking statements” within the meaning of applicable Canadian and U.S. securities laws. Forward-looking statements include statements that are predictive in nature, depend upon or refer to future events or conditions, include statements regarding the operations, business, financial condition, expected financial results, performance, prospects, opportunities, priorities, targets, goals, ongoing objectives, strategies and outlook of Brookfield Business Partners, as well as the outlook for North American and international economies for the current fiscal year and subsequent periods, and include words such as “expects,” “anticipates,” “plans,” “believes,” “estimates,” “seeks,” “intends,” “targets,” “projects,” “forecasts” or negative versions thereof and other similar expressions, or future or conditional verbs such as “may,” “will,” “should,” “would” and “could.”*

*Although we believe that our anticipated future results, performance or achievements expressed or implied by the forward-looking statements and information are based upon reasonable assumptions and expectations, the reader should not place undue reliance on forward-looking statements and information because they involve known and unknown risks, uncertainties and other factors, many of which are beyond our control, which may cause the actual results, performance or achievements of Brookfield Business Partners to differ materially from anticipated future results, performance or achievement expressed or implied by such forward-looking statements and information.*

*Factors that could cause actual results to differ materially from those contemplated or implied by forward-looking statements include, but are not limited to: the impact or unanticipated impact of general economic, political and market factors in the countries in which we do business; including as a result of the ongoing novel coronavirus (SARS-CoV-2) pandemic, including any SARS-CoV-2 variants (collectively, “COVID-19”); the behavior of financial markets, including fluctuations in interest and foreign exchange rates; global equity and capital markets and the availability of equity and debt financing and refinancing within these markets; strategic actions including dispositions; the ability to complete and effectively integrate acquisitions into existing operations and the ability to attain expected benefits; changes in accounting policies and methods used to report financial condition (including uncertainties associated with critical accounting assumptions and estimates); the ability to appropriately manage human capital; the effect of applying future accounting changes; business competition; operational and reputational risks; technological change; changes in government regulation and legislation within the countries in which we operate; governmental investigations; litigation; changes in tax laws; ability to collect amounts owed; catastrophic events, such as earthquakes; hurricanes and pandemics/epidemics; the possible impact of international conflicts and other developments including terrorist acts and cyber terrorism; and other risks and factors detailed from time to time in our documents filed with the securities regulators in Canada and the United States.*

*In addition, our future results may be impacted by various government mandated economic restrictions resulting from the ongoing COVID-19 pandemic and the related global reduction in commerce and travel and substantial volatility in stock markets worldwide, which may negatively impact our revenues, affect our ability to identify and complete future transactions, impact our liquidity position and result in a decrease of cash flows and impairment losses and/or revaluations on our investments and assets, and therefore we may be unable to achieve our expected returns. See “Risks Associated with the COVID-19 Pandemic” in the “Risks Factors” section included in our Management’s Discussion and Analysis of Financial Condition and Results of Operations in our Form 20-F for the year ended December 31, 2021 to be made available.*

*We caution that the foregoing list of important factors that may affect future results is not exhaustive. When relying on our forward-looking statements, investors and others should carefully consider the foregoing factors and other uncertainties and potential events. Except as required by law, Brookfield Business Partners undertakes no obligation to publicly update or revise any forward-looking statements or information, whether written or oral, that may be as a result of new information, future events or otherwise.*

## Cautionary Statement Regarding the Use of Non-IFRS Measures

*This supplemental information contains references to Non-IFRS Measures. Adjusted EBITDA and total Adjusted EFO are not generally accepted accounting measures under IFRS and therefore may differ from definitions used by other entities. We believe these measures are useful supplemental measures that may assist investors in assessing the financial performance of Brookfield Business Partners and its subsidiaries. However, Adjusted EBITDA and total Adjusted EFO should not be considered in isolation from, or as substitutes for, analysis of our financial statements prepared in accordance with IFRS.*

*References to Brookfield Business Partners are to Brookfield Business Partners L.P. together with its subsidiaries, controlled affiliates and operating entities. Brookfield Business Partners’ results include publicly held limited partnership units, redemption-exchange units, general partnership units and special limited partnership units. More detailed information on certain references made in this supplemental information will be available in our Management’s Discussion and Analysis of Financial Condition and Results of Operations in our annual report for the year ended December 31, 2021 to be filed on Form 20-F.*



# Overview

---

## Key Performance Metrics

US\$ MILLIONS (except per unit amounts), unaudited	Three Months Ended December 31,	
	2021	2020
Net income (loss) attributable to unitholders	\$ 41	\$ 85
Net income (loss) per limited partnership unit <sup>(1)(2)</sup>	(0.25)	0.56
Adjusted EBITDA <sup>(3)</sup>	550	423

## Statements of Operating Results by Segment

US\$ MILLIONS, unaudited	Three Months Ended December 31,	
	2021	2020
Adjusted EBITDA by segment		
Business Services	\$ 149	\$ 92
Infrastructure Services	212	156
Industrials	225	195
Corporate and Other	(36)	(20)
<b>Adjusted EBITDA</b>	<b>\$ 550</b>	<b>\$ 423</b>
Adjusted EFO by segment		
Business Services	\$ 125	\$ 86
Infrastructure Services	160	95
Industrials	141	131
Corporate and Other	(30)	(17)

## Financial Performance - Three Months Ended December 31

- Net income attributable to unitholders for the three months ended December 31, 2021 was \$41 million (loss of \$0.25 per limited partnership unit) compared to net income of \$85 million (\$0.56 per limited partnership unit) in the prior period. Net income in the current period included an impairment recorded in offshore oil services related to property, plant and equipment and goodwill.
- Adjusted EBITDA for the three months ended December 31, 2021 increased to \$550 million from \$423 million in the prior period, as a result of increases in our Business Services, Infrastructure Services and Industrials segments.
- Adjusted EFO<sup>(3)</sup> for the three months ended December 31, 2021 was \$396 million (\$2.69 per unit) compared to \$295 million (\$1.97 per unit) in the prior period. Excluding the impact of gain (loss) on acquisitions and dispositions, Adjusted EFO for the three months ended December 31, 2021 was \$396 million (\$2.69 per unit) compared to \$259 million (\$1.73 per unit) in the prior period.
- We ended the quarter with \$2,176 million of liquidity at the corporate level including \$720 million of cash and liquid securities and \$1,456 million of undrawn credit facilities.
- During the quarter we repurchased 759,572 units under our Normal Course Issuer Bid.

1. Net income (loss) per limited partnership unit is equal to net income (loss) per unitholder less the incentive distribution declared to special limited partnership unitholders during the three months ended December 31, 2021.

2. Average number of partnership units outstanding on a fully diluted time-weighted average basis, assuming the exchange of redemption-exchange units held by Brookfield Asset Management for limited partnership units, for the three months ended December 31, 2021 was 147.3 million (2020: 149.2 million).

3. Adjusted EBITDA and total Adjusted EFO are non-IFRS measures and are key measures of our financial performance that we use to assess operating results and our business performance. For further information on Adjusted EBITDA and Adjusted EFO, see "Definitions" at the back of this Supplemental.

## Key Performance Metrics

US\$ MILLIONS (except per unit amounts), unaudited	Year Ended December 31,	
	2021	2020
Net income (loss) attributable to unitholders	\$ 643	\$ (169)
Net income (loss) per limited partnership unit <sup>(1)(2)</sup>	3.28	(1.13)
Adjusted EBITDA <sup>(3)</sup>	1,761	1,384

## Statements of Operating Results by Segment

US\$ MILLIONS, unaudited	Year Ended December 31,	
	2021	2020
Adjusted EBITDA by segment		
Business Services	\$ 561	\$ 271
Infrastructure Services	613	602
Industrials	713	604
Corporate and Other	(126)	(93)
<b>Adjusted EBITDA</b>	<b>\$ 1,761</b>	<b>\$ 1,384</b>
Adjusted EFO by segment		
Business Services	\$ 397	\$ 229
Infrastructure Services	396	364
Industrials	879	336
Corporate and Other	(99)	(59)

## Financial Performance - Year Ended December 31

- Net income attributable to unitholders for the year ended December 31, 2021 was \$643 million (\$3.28 per limited partnership unit) compared to a net loss of \$169 million (loss of \$1.13 per limited partnership unit) for the year ended December 31, 2020. Net income for the year ended December 31, 2021 included a \$472 million before-tax non-cash net gain recognized upon the deconsolidation of our graphite electrode operations. The increase in net income was partially offset by impairments recorded in offshore oil services related to property, plant and equipment and goodwill and in our advanced energy storage operations primarily related to the closure of a North American recycling facility.
- Adjusted EBITDA for the year ended December 31, 2021 increased to \$1,761 million compared to \$1,384 million for the year ended December 31, 2020, as a result of increases in our Business Services, Industrials and Infrastructure Services segments.
- Adjusted EFO<sup>(3)</sup> for the year ended December 31, 2021 was \$1,573 million (\$10.62 per unit) compared to \$870 million (\$5.80 per unit) in the prior period. Excluding the impact of gain (loss) on acquisitions and dispositions, Adjusted EFO for the year ended December 31, 2021 was \$1,096 million (\$7.41 per unit) compared to \$792 million (\$5.28 per unit) in the prior period.
- During the year we repurchased 1,946,491 units under our Normal Course Issuer Bid.

1. Net income (loss) per limited partnership unit is equal to net income (loss) per unitholder less the incentive distribution declared to special limited partnership unitholders during the year ended December 31, 2021.  
 2. Average number of partnership units outstanding on a fully diluted time-weighted average basis, assuming the exchange of redemption-exchange units held by Brookfield Asset Management for limited partnership units, for the year ended December 31, 2021 was 148.0 million (2020: 149.9 million).  
 3. Adjusted EBITDA and total Adjusted EFO are non-IFRS measures and are key measures of our financial performance that we use to assess operating results and our business performance. For further information on Adjusted EBITDA and Adjusted EFO, see "Definitions" at the back of this Supplemental.

## Acquisitions

Acquired Operation	Segment	Invested Capital <sup>(1)</sup>	Economic Interest	Acquisition Date
Technology Services Operations ("Everise")	Business Services	\$80 million	36%	January 2021
Solar Power Solutions ("Aldo")	Industrials	\$104 million	35%	August 2021
Engineered Components Manufacturer ("DexKo")	Industrials	\$396 million	35%	October 2021
Modular Building Leasing Services Operations ("Modulaire")	Infrastructure Services	\$581 million	36%	December 2021

## Monetizations

Monetized Operation	Segment	Proceeds (net of tax) <sup>(1)</sup>	Gain (net of tax) <sup>(1)</sup>	Disposition Date
Public Securities	Industrials	\$133 million <sup>(2)</sup>	\$133 million	January - March 2021
Graphite Electrode Operations ("GrafTech")	Industrials	\$301 million	\$343 million <sup>(3)</sup>	January, March and May 2021

## Subsequent Events

- In January 2022, we signed an agreement to acquire Cupa Group, a leading provider of slate roofing products, for approximately \$950 million. The transaction will be funded with approximately \$390 million of equity, of which we intend to fund approximately 25% on closing, with the balance funded by institutional partners. The transaction is expected to close in the second quarter of 2022.
- On February 3, 2022, the Board of Directors declared a quarterly distribution in the amount of \$0.0625 per unit, payable on March 31, 2022 to unitholders of record as at the close of business on February 28, 2022.

1. Figures presented are attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders and special limited partnership unitholders.  
 2. Investment in a derivative requiring no initial capital outlay, and as a result, proceeds are equivalent to gain on disposition.  
 3. The carrying value of equity used in determining our accounting gain was negative as a result of historical distributions exceeding contributions.

# Q4 2021 Highlights - Balance Sheet & Liquidity

## Key Balance Sheet Metrics

US\$ MILLIONS, unaudited	As at	
	December 31, 2021	December 31, 2020
Total assets	\$ 64,219	\$ 54,746
Non-recourse borrowings in subsidiaries of Brookfield Business Partners	27,457	23,166
Corporate borrowings	1,619	610
Total equity	13,000	11,337
<b>Proportionate borrowings</b>		
Business Services	\$ 1,201	\$ 843
Infrastructure Services	3,668	2,563
Industrials	4,228	3,757
Corporate and Other	1,619	610
	\$ 10,716	\$ 7,773
<b>Proportionate share of cash</b>		
Business Services	\$ 389	\$ 442
Infrastructure Services	225	193
Industrials	246	314
Corporate and Other	254	105
	\$ 1,114	\$ 1,054
<b>Proportionate borrowings, net of cash</b>		
Business Services	\$ 812	\$ 401
Infrastructure Services	3,443	2,370
Industrials	3,982	3,443
Corporate and Other	1,365	505
	\$ 9,602	\$ 6,719

## Corporate Liquidity

US\$ MILLIONS, unaudited	As at	
	December 31, 2021	December 31, 2020
Corporate cash and financial assets	\$ 720	\$ 552
Committed corporate credit facilities	1,456	1,965
<b>Total liquidity</b>	<b>\$ 2,176</b>	<b>\$ 2,517</b>

## Liquidity Position

- We maintain a strong and flexible balance sheet with sufficient liquidity to take advantage of attractive opportunities and support our businesses.
- Corporate borrowings when drawn are for corporate working capital management, including the temporary funding of acquisitions and investment activities.
- On an ongoing basis, principal sources of liquidity include:
  - Cash and public securities at the corporate level
  - Undrawn corporate credit facilities
  - Cash flows from our operations
  - Monetization of mature businesses
  - Access to capital markets
- During the quarter, we increased the availability on our credit facilities by \$500 million to maintain a strong corporate liquidity position.
- Subsequent to year end, Brookfield Asset Management agreed to subscribe for up to \$1 billion of Brookfield Business Partners' 6% perpetual preferred equity securities. Proceeds will be available for Brookfield Business Partners to draw upon for future growth opportunities as they arise. The preferred securities are redeemable at par, at the option of Brookfield Asset Management, to the extent Brookfield Business Partners completes asset sales or equity issuances. Brookfield Asset Management has the ability to waive its redemption option.

## Units Outstanding

UNITS, unaudited	As at	
	December 31, 2021	December 31, 2020
Limited partnership units	77,085,493	79,031,984
Redemption-exchange units	69,705,497	69,705,497
General partnership and special limited partnership units	8	8
<b>Total units outstanding</b>	<b>146,790,998</b>	<b>148,737,489</b>

## Reconciliation of Net Income (loss) per Unit

US\$, unaudited	Three Months Ended December 31,		Year Ended December 31,	
	2021	2020	2021	2020
Net income (loss) per unitholder <sup>(1)(2)</sup>	\$ 0.28	\$ 0.56	\$ 4.34	\$ (1.13)
Less: incentive distribution to special limited partners <sup>(2)</sup>	(0.53)	—	(1.06)	—
<b>Net income (loss) per limited partnership unit <sup>(2)(3)</sup></b>	<b>\$ (0.25)</b>	<b>\$ 0.56</b>	<b>\$ 3.28</b>	<b>\$ (1.13)</b>

## Partnership Capital Structure<sup>(4)</sup>

US MILLIONS (except price amount), unaudited	As at	
	December 31, 2021	December 31, 2020
Partnership units outstanding (in millions)	146.8	148.7
Price <sup>(5)</sup>	\$ 45.93	\$ 37.92
Market capitalization	\$ 6,743	\$ 5,639
Proportionate non-recourse borrowings, net of cash	8,237	6,214
Corporate borrowings, net of cash	1,365	505
<b>Enterprise value (EV)</b>	<b>\$ 16,345</b>	<b>\$ 12,358</b>

1. Attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders, and special limited partnership unitholders.
2. Average number of partnership units outstanding on a fully diluted time-weighted average basis, assuming the exchange of redemption-exchange units held by Brookfield Asset Management for limited partnership units, for the three months and year ended December 31, 2021 were 147.3 and 148.0, respectively (2020: 149.2 and 149.9, respectively).
3. Net income (loss) per limited partnership unit is equal to net income (loss) per unitholder less the incentive distribution declared to special limited partnership unitholders during the three months and year ended December 31, 2021.
4. The table presents supplemental measures to assist users in understanding and evaluating the Partnership's capital structure.
5. TSX: BBU.UN translated to USD at December 31, 2021 and December 31, 2020, respectively at the closing CAD-USD foreign exchange rate.

## Incentive Distribution Right

- The Special Limited Partner is entitled to an incentive distribution of 20% based on the volume-weighted average increase in the Partnership's unit price over an incentive distribution threshold. The incentive distribution is recorded as a distribution in equity once approved by the Board of Directors of the Partnership's General Partners.
- During the fourth quarter of 2021, the volume-weighted average price per unit was \$47.30, and above the previous incentive distribution threshold of \$44.64 per unit, resulting in an incentive distribution of \$78 million.
- Going forward the incentive distribution threshold is \$47.30 per unit.

## Normal Course Issuer Bid ("NCIB")

- Under our NCIB, Brookfield Business Partners is authorized to repurchase annually up to 5% of its issued and outstanding limited partnership units ("units"), or 3,929,206 units, including up to 18,938 units on the TSX during any trading day. Brookfield Business Partners can make block purchases that exceed this daily purchase restriction, subject to the annual aggregate limit.
  - During the three and twelve months ended December 31, 2021, a total of 759,572 units and 1,946,491 units, respectively, were repurchased.



## Operating Segments

- Our strategy is to acquire and manage high-quality operations that benefit from a strong competitive position and provide essential products and services.
- We target long-term capital appreciation driven by both organic growth and acquisitions where we can leverage our expertise to improve operations and enhance cash flows.
- Our business is principally focused on operations where the broader Brookfield platform provides us with a competitive advantage.
- The table below presents our economic interest in our more significant operations. Adjusted EBITDA and Adjusted EFO presented in this supplemental represent our proportionate share based on our economic interest in our underlying businesses.

Segment	Description	Select Operations	Economic Interest
<b>Business Services</b>	Service businesses including residential mortgage insurance, healthcare, construction and other	• Residential Mortgage Insurer ("Sagen")	• 41%
		• Construction Operations ("Multiplex")	• 100%
		• Healthcare Services ("Healthscope")	• 28%
<b>Infrastructure Services</b>	Infrastructure businesses servicing the power generation, offshore oil production industries, industrial and commercial facilities and other	• Nuclear Technology Services ("Westinghouse")	• 44%
		• Offshore Oil Services ("Altera")	• 43%
		• Work Access Services ("BrandSafway")	• 17%
		• Modular Building Leasing Services ("Modulaire")	• 36% <sup>(1)</sup>
<b>Industrials</b>	Industrial businesses including advanced energy storage operations, engineered components manufacturer, water and wastewater operations, graphite electrode production and other	• Advanced Energy Storage Operations ("Clarios")	• 28%
		• Engineered Components Manufacturer ("DexKo")	• 35% <sup>(1)</sup>
		• Graphite Electrode Operations ("GrafTech")	• 9%

1. A portion of Brookfield Business Partners' investment may be syndicated to other institutional partners.

The following table presents our proportionate share of our Business Services segment financial results:

US\$ MILLIONS, unaudited	Three Months Ended December 31,		Year Ended December 31,	
	2021	2020	2021	2020
Revenues	\$ 2,401	\$ 1,956	\$ 9,060	\$ 7,611
Direct operating costs	(2,228)	(1,832)	(8,383)	(7,220)
General and administrative expenses	(35)	(35)	(146)	(136)
Equity accounted Adjusted EBITDA	11	3	30	16
<b>Adjusted EBITDA</b>	<b>\$ 149</b>	<b>\$ 92</b>	<b>\$ 561</b>	<b>\$ 271</b>
Gain (loss) on acquisitions / dispositions, net	—	15	—	61
Gain (loss) on acquisitions/dispositions, net recorded in equity	—	—	—	—
Other income (expense), net	25	1	24	4
Interest income (expense), net	(19)	(15)	(69)	(62)
Current income tax (expense) recovery	(28)	(6)	(111)	(41)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments	(2)	(1)	(8)	(4)
<b>Adjusted EFO</b>	<b>\$ 125</b>	<b>\$ 86</b>	<b>\$ 397</b>	<b>\$ 229</b>

The following table presents select balance sheet information of our Business Services segment on a proportionate basis:

US\$ MILLIONS, unaudited	As at	
	December 31, 2021	December 31, 2020
Cash	\$ 389	\$ 442
Non-recourse borrowings in subsidiaries of Brookfield Business Partners	1,201	843
Net debt (cash)	\$ 812	\$ 401
Equity attributable to unitholders	2,665	2,225

## Financial Results - Three Months Ended December 31, 2021

- Adjusted EBITDA for the three months ended December 31, 2021 was \$149 million compared to \$92 million in the prior period.
  - Our residential mortgage insurer generated \$71 million of Adjusted EBITDA in Q4 2021, compared to \$34 million in Q4 2020 due to overall strong performance and our increased ownership (41% vs. 24%). Performance continued to benefit from lower mortgage default rates and higher premiums earned as a result of home price appreciation supported by the strong Canadian housing market.
  - Our construction operations generated \$23 million of Adjusted EBITDA in Q4 2021 compared to \$27 million in Q4 2020. Performance on a number of projects nearing completion in our U.K. operations contributed to results and our Australian operations returned to full productivity during the quarter. Prior year results benefited from projects nearing completion in Australia.
  - Healthcare services generated \$15 million of Adjusted EBITDA in Q4 2021, compared to \$15 million in Q4 2020. Performance was impacted by restrictions on elective surgeries and higher costs, offset by an increased level of government viability funding received during the quarter. Prior period results include contribution from the pathology business which we sold in Q4 2020.
- Adjusted EFO increased by \$39 million, primarily due to the factors noted above, partially offset by higher current tax expense resulting from higher taxable earnings in the current quarter. Prior period results included an after-tax net gain of \$15 million recognized on the sale of the pathology business in healthcare services.

The following table presents our proportionate share of our Infrastructure Services segment financial results:

US\$ MILLIONS, unaudited	Three Months Ended December 31,		Year Ended December 31,	
	2021	2020	2021	2020
Revenues	\$ 547	\$ 457	\$ 1,928	\$ 1,900
Direct operating costs	(353)	(311)	(1,370)	(1,340)
General and administrative expenses	(17)	(23)	(68)	(75)
Equity accounted Adjusted EBITDA	35	33	123	117
<b>Adjusted EBITDA</b>	<b>\$ 212</b>	<b>\$ 156</b>	<b>\$ 613</b>	<b>\$ 602</b>
Gain (loss) on acquisitions / dispositions, net	—	—	—	—
Gain (loss) on acquisitions/dispositions, net recorded in equity	—	—	—	—
Other income (expense), net	(4)	(8)	(4)	(29)
Interest income (expense), net	(42)	(47)	(152)	(163)
Current income tax (expense) recovery	7	3	(4)	(3)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments	(13)	(9)	(57)	(43)
<b>Adjusted EFO</b>	<b>\$ 160</b>	<b>\$ 95</b>	<b>\$ 396</b>	<b>\$ 364</b>

The following table presents select balance sheet information of our Infrastructure Services segment on a proportionate basis:

US\$ MILLIONS, unaudited	As at	
	December 31, 2021	December 31, 2020
Cash	\$ 225	\$ 193
Non-recourse borrowings in subsidiaries of Brookfield Business Partners	3,668	2,563
Net debt (cash)	\$ 3,443	\$ 2,370
Equity attributable to unitholders	1,085	628

## Financial Results - Three Months Ended December 31, 2021

- Adjusted EBITDA for the three months ended December 31, 2021 was \$212 million compared to \$156 million in the prior period.
  - Nuclear technology services generated \$115 million of Adjusted EBITDA in Q4 2021, compared to \$78 million in Q4 2020. Strong performance in the quarter was the result of higher fuel deliveries and activity levels during the fall outage season combined with strong execution on projects nearing completion in the U.S. and China.
  - Offshore oil services generated \$68 million of Adjusted EBITDA in Q4 2021, compared to \$58 million in Q4 2020. Results in the quarter benefited from increased contribution from FPSO operations primarily due to the benefit of profit-sharing agreements tied to the oil price and production volumes of customers.
  - Work access services generated \$22 million of Adjusted EBITDA in Q4 2021, compared to \$20 million in Q4 2020. Results in the quarter reflected higher utilization and improved activity levels in core industrial markets.
- Adjusted EFO increased by \$65 million, primarily due to the factors noted above.

The following table presents our proportionate share of our Industrials segment financial results:

US\$ MILLIONS, unaudited	Three Months Ended December 31,		Year Ended December 31,	
	2021	2020	2021	2020
Revenues	\$ 1,125	\$ 854	\$ 3,438	\$ 2,965
Direct operating costs	(898)	(650)	(2,722)	(2,303)
General and administrative expenses	(27)	(20)	(88)	(91)
Equity accounted Adjusted EBITDA	25	11	85	33
<b>Adjusted EBITDA</b>	<b>\$ 225</b>	<b>\$ 195</b>	<b>\$ 713</b>	<b>\$ 604</b>
Gain (loss) on acquisitions / dispositions, net	—	25	158	24
Gain (loss) on acquisitions/dispositions, net recorded in equity	—	—	414	—
Other income (expense), net	12	(2)	12	—
Interest income (expense), net	(64)	(65)	(236)	(255)
Current income tax (expense) recovery	(27)	(18)	(159)	(29)
Realized disposition gain, current income taxes and interest expense related to equity accounted investments	(5)	(4)	(23)	(8)
<b>Adjusted EFO</b>	<b>\$ 141</b>	<b>\$ 131</b>	<b>\$ 879</b>	<b>\$ 336</b>

The following table presents select balance sheet information of our Industrials segment on a proportionate basis:

US\$ MILLIONS, unaudited	As at	
	December 31, 2021	December 31, 2020
Cash	\$ 246	\$ 314
Non-recourse borrowings in subsidiaries of Brookfield Business Partners	4,228	3,757
Net debt (cash)	\$ 3,982	\$ 3,443
Equity attributable to unitholders	2,055	1,218

## Financial Results - Three Months Ended December 31, 2021

- Adjusted EBITDA for the three months ended December 31, 2021 was \$225 million compared to \$195 million in the prior period.
  - Our advanced energy storage operations generated \$133 million of Adjusted EBITDA in Q4 2021, compared to \$131 million in Q4 2020. Growth in aftermarket volumes was offset by reduced original equipment volumes due to the ongoing global auto production shortage. The benefit of favorable pricing and mix due to increased aftermarket battery demand offset impacts of higher input and transportation costs during the quarter.
  - Our engineered components manufacturer generated \$30 million of Adjusted EBITDA in Q4 2021. Consolidation of results started in October 2021.
  - Graphite electrode operations generated \$16 million of Adjusted EBITDA in Q4 2021, compared to \$40 million in Q4 2020 primarily due to our reduced ownership.
- Adjusted EFO increased by \$10 million, primarily due to the factors noted above, partially offset by higher current tax expense resulting from higher taxable earnings in the quarter. Prior period results included a \$21 million after-tax gain recognized on the sale of our investment in public securities.

The following table presents our proportionate share of our Corporate and Other segment financial results:

US\$ MILLIONS, unaudited	Three Months Ended December 31,		Year Ended December 31,	
	2021	2020	2021	2020
Revenues	\$ —	\$ —	\$ —	\$ —
Direct operating costs	(7)	(1)	(19)	(11)
General and administrative expenses	(29)	(19)	(107)	(82)
Equity accounted Adjusted EBITDA	—	—	—	—
<b>Adjusted EBITDA</b>	<b>\$ (36)</b>	<b>\$ (20)</b>	<b>\$ (126)</b>	<b>\$ (93)</b>
Gain (loss) on acquisitions / dispositions, net	—	—	—	—
Gain (loss) on acquisitions/dispositions, net recorded in equity	—	—	—	—
Other income (expense), net	—	—	—	—
Interest income (expense), net	(9)	(7)	(20)	(6)
Current income tax (expense) recovery	15	10	47	40
Realized disposition gain, current income taxes and interest expense related to equity accounted investments	—	—	—	—
<b>Adjusted EFO</b>	<b>\$ (30)</b>	<b>\$ (17)</b>	<b>\$ (99)</b>	<b>\$ (59)</b>

The following table presents select balance sheet information of our Corporate and Other segment on a proportionate basis:

US\$ MILLIONS, unaudited	As at	
	December 31, 2021	December 31, 2020
Cash	\$ 254	\$ 105
Corporate borrowings	1,619	610
Net debt (cash)	\$ 1,365	\$ 505
Equity attributable to unitholders	(1,527)	(579)

## Financial Results - Three Months Ended December 31, 2021

- General and administrative expenses are comprised of management fees and corporate expenses, including audit and other expenses.
- We pay Brookfield a base management fee equal to 0.3125% quarterly (1.25% annually) of total capitalization, plus recourse debt, net of cash held by corporate entities. Management fees were \$27 million compared to \$16 million in the prior period.
- Adjusted EFO included a current income tax recovery of \$15 million primarily related to corporate expenses, including management fees.

# Summary of Segment Performance & Significant Operations

The following tables present selected financial results for our significant operations:

Segment	Portfolio Company	Three Months Ended December 31, 2021		Three Months Ended December 31, 2020	
		Adjusted EBITDA	Adjusted EFO	Adjusted EBITDA	Adjusted EFO
Business Services	Sagen	\$ 71	\$ 50	\$ 34	\$ 25
	Multiplex	23	14	27	28
	Healthscope	15	7	15	20
	Other	40	54	16	13
	<b>Total</b>	<b>\$ 149</b>	<b>\$ 125</b>	<b>\$ 92</b>	<b>\$ 86</b>
Infrastructure Services	Westinghouse	115	99	78	46
	Altera	68	53	58	35
	BrandSafway	22	11	20	14
	Other	7	(3)	—	—
	<b>Total</b>	<b>\$ 212</b>	<b>\$ 160</b>	<b>\$ 156</b>	<b>\$ 95</b>
Industrials	Clarios	133	73	131	70
	DexKo	30	14	—	—
	GrafTech	16	14	40	31
	Other	46	40	24	30
	<b>Total</b>	<b>\$ 225</b>	<b>\$ 141</b>	<b>\$ 195</b>	<b>\$ 131</b>
Corporate and Other		\$ (36)	\$ (30)	\$ (20)	\$ (17)
<b>Total</b>		<b>\$ 550</b>	<b>\$ 396</b>	<b>\$ 423</b>	<b>\$ 295</b>

# Summary of Segment Performance & Significant Operations

The following tables present selected financial results for our significant operations:

Segment	Portfolio Company	Year Ended December 31, 2021		Year Ended December 31, 2020	
		Adjusted EBITDA	Adjusted EFO	Adjusted EBITDA	Adjusted EFO
Business Services	Sagen	\$ 265	\$ 186	\$ 128	\$ 100
	Multiplex	85	59	6	(3)
	Healthscope	69	35	67	42
	Other	142	117	70	90
	<b>Total</b>	<b>\$ 561</b>	<b>\$ 397</b>	<b>\$ 271</b>	<b>\$ 229</b>
Infrastructure Services	Westinghouse	299	209	284	187
	Altera	223	158	244	139
	BrandSafway	84	32	74	38
	Other	7	(3)	—	—
	<b>Total</b>	<b>\$ 613</b>	<b>\$ 396</b>	<b>\$ 602</b>	<b>\$ 364</b>
Industrials	Clarios	484	255	390	160
	DexKo	30	14	—	—
	GrafTech <sup>(1)</sup>	69	407	163	125
	Other <sup>(1)</sup>	130	203	51	51
	<b>Total</b>	<b>\$ 713</b>	<b>\$ 879</b>	<b>\$ 604</b>	<b>\$ 336</b>
Corporate and Other	\$ (126)	\$ (99)	\$ (93)	\$ (59)	
<b>Total</b>	<b>\$ 1,761</b>	<b>\$ 1,573</b>	<b>\$ 1,384</b>	<b>\$ 870</b>	

1. Adjusted EFO for the year ended December 31, 2021 included net gains realized on the partial dispositions of our graphite electrode operations and investment in public securities.



# Consolidated Statements of Operations & Financial Position

---

# Consolidated Statements of Operating Results

Brookfield

US\$ MILLIONS, unaudited	Three Months Ended December 31,		Year Ended December 31,	
	2021	2020	2021	2020
Revenues	\$ 13,480	\$ 10,049	\$ 46,587	\$ 37,635
Direct operating costs	(12,469)	(9,104)	(43,151)	(34,630)
General and administrative expenses	(261)	(260)	(1,012)	(968)
Interest income (expense), net	(411)	(394)	(1,468)	(1,482)
Equity accounted income (loss), net	(48)	31	13	57
Impairment expense, net	(239)	(114)	(440)	(263)
Gain (loss) on acquisitions/dispositions, net	—	95	1,823	274
Other income (expense), net	44	188	(34)	111
Income (loss) before income tax	\$ 96	\$ 491	\$ 2,318	\$ 734
Income tax (expense) recovery				
Current	(106)	(84)	(536)	(284)
Deferred	125	(27)	371	130
Net income (loss)	\$ 115	\$ 380	\$ 2,153	\$ 580
<b>Attributable to:</b>				
Limited partners	\$ (19)	\$ 45	\$ 258	\$ (91)
Non-controlling interests attributable to:				
Redemption-Exchange Units held by Brookfield Asset Management Inc.	(18)	40	228	(78)
Special Limited Partners	78	—	157	—
Interest of others in operating subsidiaries	74	295	1,510	749
Net income (loss)	\$ 115	\$ 380	\$ 2,153	\$ 580

## Financial Performance - Three Months Ended December 31, 2021

- **Revenues and direct operating costs** increased by \$3,431 million and \$3,365 million, respectively. The increase was primarily attributable to higher volumes and prices at road fuels operations and contribution from the acquisitions of engineered components manufacturer and solar power solutions. The increase was partially offset by lower contribution from graphite electrode operations following the deconsolidation of our investment on March 1, 2021.
- **Equity accounted income (loss), net** decreased by \$79 million primarily due to the impairment recorded on property, plant and equipment within joint ventures held in offshore oil services.
- **Impairment expense, net** of \$239 million was comprised of property, plant and equipment and goodwill impairments in offshore oil services as a result of changes in redeployment and expected future recontracting assumptions. Impairment expense, net of \$114 million recorded in the prior period was primarily comprised of property, plant and equipment impairment in offshore oil services due to lower estimated salvage values and a change in expectation related to a contract extension.

# Consolidated Statements of Operating Results

Brookfield

US\$ MILLIONS, unaudited	Three Months Ended December 31,		Year Ended December 31,	
	2021	2020	2021	2020
Revenues	\$ 13,480	\$ 10,049	\$ 46,587	\$ 37,635
Direct operating costs	(12,469)	(9,104)	(43,151)	(34,630)
General and administrative expenses	(261)	(260)	(1,012)	(968)
Interest income (expense), net	(411)	(394)	(1,468)	(1,482)
Equity accounted income (loss), net	(48)	31	13	57
Impairment expense, net	(239)	(114)	(440)	(263)
Gain (loss) on acquisitions/dispositions, net	—	95	1,823	274
Other income (expense), net	44	188	(34)	111
Income (loss) before income tax	\$ 96	\$ 491	\$ 2,318	\$ 734
Income tax (expense) recovery				
Current	(106)	(84)	(536)	(284)
Deferred	125	(27)	371	130
Net income (loss)	\$ 115	\$ 380	\$ 2,153	\$ 580
<b>Attributable to:</b>				
Limited partners	\$ (19)	\$ 45	\$ 258	\$ (91)
Non-controlling interests attributable to:				
Redemption-Exchange Units held by Brookfield Asset Management Inc.	(18)	40	228	(78)
Special Limited Partners	78	—	157	—
Interest of others in operating subsidiaries	74	295	1,510	749
Net income (loss)	\$ 115	\$ 380	\$ 2,153	\$ 580

## Financial Performance - Three Months Ended December 31, 2021

- **Other income, net** of \$44 million was primarily related to the release of a non-recurring accrued provision in offshore oil services, a gain recognized on the sale of property, plant and equipment in our infrastructure support products manufacturing operations and mark-to-market gains on our investment in public securities. The income was partially offset by transaction costs associated with the acquisitions of our engineered components manufacturer and modular building leasing services operations and restructuring charges incurred in our Infrastructure Services segment. Other income, net of \$188 million in prior period included \$295 million mark-to-market net gains related to our investment in public securities, partially offset by restructuring charges incurred in our Industrials and Infrastructure Services segments.
- **Total tax expense** was a net recovery of \$19 million in Q4 2021, compared to a net expense of \$111 million in Q4 2020. Current tax expense increased by \$22 million, and deferred tax recovery increased by \$152 million.
  - Current tax expense increased primarily due to higher taxable income in our advanced energy storage operations and residential mortgage insurer, combined with the acquisition of solar power solutions.
  - Deferred tax recovery increased primarily due to the recognition of previously unrecognized losses at natural gas production and in nuclear technology services, combined with the acquisition of our engineered components manufacturer.

# Consolidated Statements of Financial Position

Brookfield

US\$ MILLIONS, unaudited	As at	
	Dec 31, 2021	Dec 31, 2020
<b>Assets</b>		
Cash and cash equivalents	\$ 2,588	\$ 2,743
Financial assets	8,550	8,796
Accounts and other receivable, net	5,638	4,989
Inventory and other assets	6,359	5,280
Property, plant and equipment	15,325	13,982
Deferred income tax assets	888	761
Intangible assets	14,806	11,261
Equity accounted investments	1,480	1,690
Goodwill	8,585	5,244
	<b>\$ 64,219</b>	<b>\$ 54,746</b>
<b>Liabilities and equity</b>		
<b>Liabilities</b>		
Corporate borrowings	\$ 1,619	\$ 610
Accounts payable and other	19,636	17,932
Non-recourse borrowings in subsidiaries of Brookfield Business Partners	27,457	23,166
Deferred income tax liabilities	2,507	1,701
	<b>\$ 51,219</b>	<b>\$ 43,409</b>
<b>Equity</b>		
Limited partners	2,252	1,928
Non-controlling interests attributable to:		
Redemption-Exchange Units, Preferred Shares and Special Limited Partnership Units held by Brookfield Asset Management Inc.	2,026	1,564
Interest of others in operating subsidiaries	8,722	7,845
	<b>\$ 13,000</b>	<b>\$ 11,337</b>
	<b>\$ 64,219</b>	<b>\$ 54,746</b>

## Financial Position as at December 31, 2021

- **Cash and cash equivalents** included \$813 million in our Industrials segment, \$791 million in our Business Services segment, \$730 million in our Infrastructure Services segment and \$254 million of corporate cash.
- **Accounts and other receivable, net** increased by \$649 million primarily due to the acquisitions of our modular building leasing services operations and engineered components manufacturer in Q4 2021, combined with an increase in volumes and prices in road fuels operations. The increase was partially offset by the deconsolidation of graphite electrode operations on March 1, 2021.
- **Inventory and other assets** increased by \$1,079 million primarily due to increased prices and higher inventory on hand in our advanced energy storage operations, the acquisitions of our engineered components manufacturer and modular building leasing services operations in Q4 2021, combined with increased prices in road fuels operations. The increase was partially offset by the impact of the deconsolidation of graphite electrode operations on March 1, 2021.
- **Property, plant and equipment** increased by \$1,343 million primarily due to the acquisitions of our modular building leasing services operations and engineered components manufacturer in Q4 2021. The increase was partially offset by the deconsolidation of graphite electrode operations on March 1, 2021, combined with impairments recorded in our advanced energy storage operations and offshore oil services in Q1 2021 and Q4 2021, respectively.
- **Intangible assets** increased by \$3,545 million primarily due to the acquisitions of our engineered components manufacturer and modular building leasing services operations in Q4 2021, partially offset by regular amortization of intangibles and foreign currency movements.

# Consolidated Statements of Financial Position

Brookfield

US\$ MILLIONS, unaudited	As at	
	Dec 31, 2021	Dec 31, 2020
<b>Assets</b>		
Cash and cash equivalents	\$ 2,588	\$ 2,743
Financial assets	8,550	8,796
Accounts and other receivable, net	5,638	4,989
Inventory and other assets	6,359	5,280
Property, plant and equipment	15,325	13,982
Deferred income tax assets	888	761
Intangible assets	14,806	11,261
Equity accounted investments	1,480	1,690
Goodwill	8,585	5,244
	<b>\$ 64,219</b>	<b>\$ 54,746</b>
<b>Liabilities and equity</b>		
<b>Liabilities</b>		
Corporate borrowings	\$ 1,619	\$ 610
Accounts payable and other	19,636	17,932
Non-recourse borrowings in subsidiaries of Brookfield Business Partners	27,457	23,166
Deferred income tax liabilities	2,507	1,701
	<b>\$ 51,219</b>	<b>\$ 43,409</b>
<b>Equity</b>		
Limited partners	2,252	1,928
Non-controlling interests attributable to:		
Redemption-Exchange Units, Preferred Shares and Special Limited Partnership Units held by Brookfield Asset Management Inc.	2,026	1,564
Interest of others in operating subsidiaries	8,722	7,845
	<b>\$ 13,000</b>	<b>\$ 11,337</b>
	<b>\$ 64,219</b>	<b>\$ 54,746</b>

## Financial Position as at December 31, 2021

- **Equity accounted investments** decreased by \$210 million primarily due to the reclassification of an equity accounted investment to financial assets in our advanced energy storage operations following a partial sale of our minority interest in Q2 2021, combined with an impairment recorded in offshore oil services. The decrease was partially offset by the deconsolidation of graphite electrode operations on March 1, 2021.
- **Goodwill** increased by \$3,341 million primarily due to the acquisitions of our modular building leasing services operations, engineered components manufacturer and solar power solutions, partially offset by the impairment recorded in offshore oil services and the deconsolidation of a graphite electrode operations on March 1, 2021.
- **Corporate borrowings** of \$1,619 million represents drawdowns on our corporate credit facilities primarily related to acquisition of businesses.
- **Accounts payable and other** increased by \$1,704 million primarily due to the acquisitions of our modular building leasing services operations, engineered components manufacturer and solar power solutions. The increase was partially offset by pension obligation remeasurements in nuclear technology services, a decrease in accounts payable in construction operations, combined with the impact of the deconsolidation of graphite electrode operations on March 1, 2021.
- **Non-recourse borrowings in subsidiaries of Brookfield Business Partners** increased by \$4,291 million primarily due to the acquisitions of our modular building leasing services operations and engineered components manufacturer in Q4 2021, partially offset by the deconsolidation of graphite electrode operations on March 1, 2021.
- **Deferred tax liabilities** increased by \$806 million primarily due to the acquisitions of our modular building leasing services operations and engineered components manufacturer in Q4 2021.



# Appendix

# Acquisitions since Spin-Off

The following table summarizes acquisitions we have completed since spin-off of the Partnership on June 20, 2016:

Segment	Operations	Acquisition Date	Invested Capital <sup>(1)</sup>	Economic Interest <sup>(2)</sup>
<b>Business Services</b>	Greenergy <sup>(3)</sup>	May 2017	\$88 million	18%
	One Toronto Gaming	January 2018	\$6 million	14%
	Imagine	October 2018	\$21 million	31%
	Healthscope	June 2019	\$285 million	28%
	Ouro Verde	July 2019	\$59 million	35%
	Sagen	December 2019	\$855 million	41%
	IndoStar	July 2020	\$105 million	20%
	Everise	January 2021	\$80 million	36% <sup>(4)</sup>
<b>Infrastructure Services</b>	Altera	September 2017	\$427 million	43%
	Westinghouse	August 2018	\$405 million	44%
	BrandSafway	January 2020	\$445 million	17%
	Modulaire	December 2021	\$581 million	36% <sup>(4)</sup>
<b>Industrials</b>	BRK Ambiental	April 2017	\$421 million	26%
	Schoeller	May 2018	\$45 million	14%
	Clarios	April 2019	\$820 million	28%
	Cardone	February 2020	\$333 million	52%
	Aldo	August 2021	\$104 million	35%
	DexKo	October 2021	\$396 million	35% <sup>(4)</sup>

1. Figures presented are attributable to limited partnership unitholders, general partnership unitholders, redemption-exchange unitholders and special limited partnership unitholders.
2. As at December 31, 2021, does not include impact of subsequent events, unless otherwise noted.
3. Includes fuel marketing business, which was acquired in July 2017.
4. A portion of Brookfield Business Partners' investment may be syndicated to other institutional partners.

# Summary of Results by Quarter

The following table presents our results from operations for the eight most recent quarters

US\$ MILLIONS, unaudited	2021				2020			
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Revenues	\$ 13,480	\$ 12,043	\$ 11,235	\$ 9,829	\$ 10,049	\$ 10,070	\$ 7,370	\$ 10,146
Direct operating costs	(12,469)	(11,155)	(10,549)	(8,978)	(9,104)	(9,269)	(6,818)	(9,439)
General and administrative expenses	(261)	(247)	(253)	(251)	(260)	(236)	(228)	(244)
Interest income (expense), net	(411)	(358)	(351)	(348)	(394)	(371)	(353)	(364)
Equity accounted income (loss), net	(48)	25	7	29	31	17	18	(9)
Impairment expense, net	(239)	—	—	(201)	(114)	(7)	(29)	(113)
Gain (loss) on acquisitions/dispositions, net	—	—	16	1,807	95	—	(4)	183
Other income (expense), net	44	(20)	(97)	39	188	(9)	149	(217)
Income (loss) before income tax	\$ 96	\$ 288	\$ 8	\$ 1,926	\$ 491	\$ 195	\$ 105	\$ (57)
Income tax (expense) recovery								
Current	(106)	(119)	(118)	(193)	(84)	(102)	(23)	(75)
Deferred	125	131	81	34	(27)	(8)	67	98
Net income (loss)	\$ 115	\$ 300	\$ (29)	\$ 1,767	\$ 380	\$ 85	\$ 149	\$ (34)
<b>Attributable to:</b>								
Limited partners	\$ (19)	\$ 46	\$ (50)	\$ 281	\$ 45	\$ (10)	\$ (59)	\$ (67)
Non-controlling interests attributable to:								
Redemption-Exchange Units held by Brookfield Asset Management Inc.	(18)	41	(44)	249	40	(9)	(50)	(59)
Special Limited Partners	78	—	79	—	—	—	—	—
Interest of others in operating subsidiaries	74	213	(14)	1,237	295	104	258	92
Net income (loss)	\$ 115	\$ 300	\$ (29)	\$ 1,767	\$ 380	\$ 85	\$ 149	\$ (34)

Revenues and operating costs vary from quarter to quarter primarily due to acquisitions of businesses, fluctuations in foreign exchange rates, business and economic cycles, and weather and seasonality in underlying operations. Broader economic factors can have a significant impact on a number of our operations. Net income (loss) is impacted by periodic gains and losses on acquisitions, monetizations and impairments.

# Historical Statements of Operating Results

The following table presents our results from operations for the years ending December 31, 2021, 2020 and 2019

US\$ MILLIONS, unaudited	For the Year Ended December 31,		
	2021	2020	2019
Revenues	\$ 46,587	\$ 37,635	\$ 43,032
Direct operating costs	(43,151)	(34,630)	(40,131)
General and administrative expenses	(1,012)	(968)	(832)
Interest income (expense), net	(1,468)	(1,482)	(1,274)
Equity accounted income (loss), net	13	57	114
Impairment expense, net	(440)	(263)	(609)
Gain (loss) on acquisitions/dispositions, net	1,823	274	726
Other income (expense), net	(34)	111	(400)
Income (loss) before income tax	\$ 2,318	\$ 734	\$ 626
Income tax (expense) recovery			
Current	(536)	(284)	(324)
Deferred	371	130	132
Net income (loss)	\$ 2,153	\$ 580	\$ 434
<b>Attributable to:</b>			
Limited partners	\$ 258	\$ (91)	\$ 43
Non-controlling interests attributable to:			
Redemption-Exchange Units held by Brookfield Asset Management Inc.	228	(78)	45
Special Limited Partners	157	—	—
Interest of others in operating subsidiaries	1,510	749	346
Net income (loss)	\$ 2,153	\$ 580	\$ 434

# Segment Reconciliation - Three Months Ended December 31, 2021

Brookfield

## Proportionate Operating Results to Consolidated Operating Results

For the Three Months Ended December 31, 2021 US\$ MILLIONS, unaudited	Attributable to unitholders				Total	Attributable to Others	As per IFRS Financials
	Business Services	Infrastructure Services	Industrials	Corporate and Other			
Revenues	\$ 2,401	\$ 547	\$ 1,125	\$ —	\$ 4,073	\$ 9,407	\$ 13,480
Direct operating costs <sup>(1)</sup>	(2,228)	(353)	(898)	(7)	(3,486)	(8,351)	(11,837)
General and administrative expenses	(35)	(17)	(27)	(29)	(108)	(153)	(261)
Equity accounted Adjusted EBITDA <sup>(2)</sup>	11	35	25	—	71	41	112
<b>Adjusted EBITDA</b>	<b>\$ 149</b>	<b>\$ 212</b>	<b>\$ 225</b>	<b>\$ (36)</b>	<b>\$ 550</b>		
Other income (expense), net <sup>(3)</sup>	25	(4)	12	—	33	41	74
Interest income (expense), net	(19)	(42)	(64)	(9)	(134)	(277)	(411)
Current income tax (expense) recovery	(28)	7	(27)	15	(33)	(73)	(106)
Realized disposition gain, current income taxes and interest expenses related to equity accounted investments <sup>(2)</sup>	(2)	(13)	(5)	—	(20)	(8)	(28)
<b>Adjusted EFO</b>	<b>\$ 125</b>	<b>\$ 160</b>	<b>\$ 141</b>	<b>\$ (30)</b>	<b>\$ 396</b>		
Depreciation and amortization expense <sup>(1)</sup>					(218)	(414)	(632)
Impairment expense, net					(102)	(137)	(239)
Other income (expense), net <sup>(3)</sup>					(30)	—	(30)
Deferred income tax (expense) recovery					61	64	125
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(66)	(66)	(132)
<b>Net income (loss)</b>					<b>\$ 41</b>	<b>\$ 74</b>	<b>\$ 115</b>

1. The sum of these amounts equates to direct operating costs of \$12,469 million as per consolidated statements of operating results.

2. The sum of these amounts equates to equity accounted income (loss), net of \$(48) million as per consolidated statements of operating results.

3. The sum of these amounts equates to other income (expense), net of \$44 million as per consolidated statements of operating results.

# Segment Reconciliation - Year Ended December 31, 2021

Brookfield

## Proportionate Operating Results to Consolidated Operating Results

For the Year Ended December 31, 2021 US\$ MILLIONS, unaudited	Attributable to unitholders				Total	Attributable to Others	As per IFRS Financials
	Business Services	Infrastructure Services	Industrials	Corporate and Other			
Revenues	\$ 9,060	\$ 1,928	\$ 3,438	\$ —	\$ 14,426	\$ 32,161	\$ 46,587
Direct operating costs <sup>(1)</sup>	(8,383)	(1,370)	(2,722)	(19)	(12,494)	(28,374)	(40,868)
General and administrative expenses	(146)	(68)	(88)	(107)	(409)	(603)	(1,012)
Equity accounted Adjusted EBITDA <sup>(2)</sup>	30	123	85	—	238	137	375
<b>Adjusted EBITDA</b>	<b>\$ 561</b>	<b>\$ 613</b>	<b>\$ 713</b>	<b>\$ (126)</b>	<b>\$ 1,761</b>		
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>	—	—	158	—	158	740	898
Gain (loss) on acquisitions/dispositions, net recorded in equity	—	—	414	—	414	—	414
Other income (expense), net <sup>(4)</sup>	24	(4)	12	—	32	29	61
Interest income (expense), net	(69)	(152)	(236)	(20)	(477)	(991)	(1,468)
Current income tax (expense) recovery <sup>(5)</sup>	(111)	(4)	(159)	47	(227)	(318)	(545)
Realized disposition gain, current income taxes and interest expenses related to equity accounted investments <sup>(2)</sup>	(8)	(57)	(23)	—	(88)	(25)	(113)
<b>Adjusted EFO</b>	<b>\$ 397</b>	<b>\$ 396</b>	<b>\$ 879</b>	<b>\$ (99)</b>	<b>\$ 1,573</b>		
Depreciation and amortization expense <sup>(1)</sup>					(780)	(1,503)	(2,283)
Impairment expense, net					(160)	(280)	(440)
Gain (loss) on acquisition/disposition, net <sup>(3)</sup>					474	451	925
Gain (loss) on acquisitions/dispositions, net recorded in equity					(414)	—	(414)
Current income tax (expense) recovery <sup>(5)</sup>					9	—	9
Other income (expense), net <sup>(4)</sup>					(42)	(53)	(95)
Deferred income tax (expense) recovery					132	239	371
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(149)	(100)	(249)
<b>Net income (loss)</b>					<b>\$ 643</b>	<b>\$ 1,510</b>	<b>\$ 2,153</b>

1. The sum of these amounts equates to direct operating costs of \$43,151 million as per consolidated statements of operating results.
2. The sum of these amounts equates to equity accounted income (loss), net of \$13 million as per consolidated statements of operating results.
3. The sum of these amounts equates to gain (loss) on acquisitions/dispositions, net of \$1,823 million as per consolidated statements of operating results.
4. The sum of these amounts equates to other income (expense), net of \$(34) million as per consolidated statements of operating results.
5. The sum of these amounts equates to current income tax (expense) recovery of \$(536) million as per consolidated statements of operating results.

# Segment Reconciliation - Three Months Ended December 31, 2020

Brookfield

## Proportionate Operating Results to Consolidated Operating Results

For the Three Months Ended December 31, 2020 US\$ MILLIONS, unaudited	Attributable to unitholders				Total	Attributable to Others	As per IFRS Financials
	Business Services	Infrastructure Services	Industrials	Corporate and Other			
Revenues	\$ 1,956	\$ 457	\$ 854	\$ —	\$ 3,267	\$ 6,782	\$ 10,049
Direct operating costs <sup>(1)</sup>	(1,832)	(311)	(650)	(1)	(2,794)	(5,763)	(8,557)
General and administrative expenses	(35)	(23)	(20)	(19)	(97)	(163)	(260)
Equity accounted Adjusted EBITDA <sup>(2)</sup>	3	33	11	—	47	47	94
<b>Adjusted EBITDA</b>	<b>\$ 92</b>	<b>\$ 156</b>	<b>\$ 195</b>	<b>\$ (20)</b>	<b>\$ 423</b>		
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>	15	—	25	—	40	85	125
Other income (expense), net <sup>(4)</sup>	1	(8)	(2)	—	(9)	(7)	(16)
Interest income (expense), net	(15)	(47)	(65)	(7)	(134)	(260)	(394)
Current income tax (expense) recovery	(6)	3	(18)	10	(11)	(73)	(84)
Realized disposition gain, current income taxes and interest expenses related to equity accounted investments <sup>(2)</sup>	(1)	(9)	(4)	—	(14)	(14)	(28)
<b>Adjusted EFO</b>	<b>\$ 86</b>	<b>\$ 95</b>	<b>\$ 131</b>	<b>\$ (17)</b>	<b>\$ 295</b>		
Depreciation and amortization expense <sup>(1)</sup>					(180)	(367)	(547)
Impairment expense, net					(46)	(68)	(114)
Gain (loss) on acquisition/disposition, net <sup>(3)</sup>					(11)	(19)	(30)
Other income (expense), net <sup>(4)</sup>					72	132	204
Deferred income tax (expense) recovery					(20)	(7)	(27)
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(25)	(10)	(35)
<b>Net income (loss)</b>					<b>\$ 85</b>	<b>\$ 295</b>	<b>\$ 380</b>

1. The sum of these amounts equates to direct operating costs of \$9,104 million as per consolidated statements of operating results.

2. The sum of these amounts equates to equity accounted income (loss), net of \$31 million as per consolidated statements of operating results.

3. The sum of these amounts equates to gain (loss) on acquisitions/dispositions, net of \$95 million as per consolidated statements of operating results.

4. The sum of these amounts equates to other income (expense), net of \$188 million as per consolidated statements of operating results.

# Segment Reconciliation - Year Ended December 31, 2020

Brookfield

## Proportionate Operating Results to Consolidated Operating Results

For the Year Ended December 31, 2020 US\$ MILLIONS, unaudited	Attributable to unitholders				Total	Attributable to Others	As per IFRS Financials
	Business Services	Infrastructure Services	Industrials	Corporate and Other			
Revenues	\$ 7,611	\$ 1,900	\$ 2,965	\$ —	\$ 12,476	\$ 25,159	\$ 37,635
Direct operating costs <sup>(1)</sup>	(7,220)	(1,340)	(2,303)	(11)	(10,874)	(21,591)	(32,465)
General and administrative expenses	(136)	(75)	(91)	(82)	(384)	(584)	(968)
Equity accounted Adjusted EBITDA <sup>(2)</sup>	16	117	33	—	166	147	313
<b>Adjusted EBITDA</b>	<b>\$ 271</b>	<b>\$ 602</b>	<b>\$ 604</b>	<b>\$ (93)</b>	<b>\$ 1,384</b>		
Gain (loss) on acquisitions/dispositions, net <sup>(3)</sup>	61	—	24	—	85	219	304
Other income (expense), net <sup>(4)</sup>	4	(29)	—	—	(25)	(27)	(52)
Interest income (expense), net	(62)	(163)	(255)	(6)	(486)	(996)	(1,482)
Current income tax (expense) recovery	(41)	(3)	(29)	40	(33)	(251)	(284)
Realized disposition gain, current income taxes and interest expenses related to equity accounted investments <sup>(2)</sup>	(4)	(43)	(8)	—	(55)	(33)	(88)
<b>Adjusted EFO</b>	<b>\$ 229</b>	<b>\$ 364</b>	<b>\$ 336</b>	<b>\$ (59)</b>	<b>\$ 870</b>		
Depreciation and amortization expense <sup>(1)</sup>					(719)	(1,446)	(2,165)
Impairment expense, net					(112)	(151)	(263)
Gain (loss) on acquisition/disposition, net <sup>(3)</sup>					(11)	(19)	(30)
Other income (expense), net <sup>(4)</sup>					(121)	284	163
Deferred income tax (expense) recovery					37	93	130
Non-cash items attributable to equity accounted investments <sup>(2)</sup>					(113)	(55)	(168)
<b>Net income (loss)</b>					<b>\$ (169)</b>	<b>\$ 749</b>	<b>\$ 580</b>

1. The sum of these amounts equates to direct operating costs of \$34,630 million as per consolidated statements of operating results.
2. The sum of these amounts equates to equity accounted income (loss), net of \$57 million as per consolidated statements of operating results.
3. The sum of these amounts equates to gain (loss) on acquisitions/dispositions, net of \$274 million as per consolidated statements of operating results.
4. The sum of these amounts equates to other income (expense), net of \$111 million as per consolidated statements of operating results.

# Reconciliation of Non-IFRS Measures to IFRS Measures

## Total Equity Reconciliation to Equity Attributable to Unitholders

US\$ MILLIONS, unaudited	As at	
	Dec 31, 2021	Dec 31, 2020
Total equity	\$ 13,000	\$ 11,337
Less: Interest of others in operating subsidiaries	8,722	7,845
	\$ 4,278	\$ 3,492

## Proportionate Balance Sheet Items Reconciliation to Consolidated Balance Sheet Items

US\$ MILLIONS, unaudited	Attributable to unitholders						Attributable to Others	As per IFRS Financials
	Business Services	Infrastructure Services	Industrials	Corporate and Other	Total			
<b>Cash</b>								
December 31, 2021	\$ 389	\$ 225	\$ 246	\$ 254	\$ 1,114	\$ 1,474	\$ 2,588	
December 31, 2020	442	193	314	105	1,054	1,689	2,743	
<b>Borrowings</b>								
December 31, 2021	\$ 1,201	\$ 3,668	\$ 4,228	\$ 1,619	\$ 10,716	\$ 18,360	\$ 29,076	
December 31, 2020	843	2,563	3,757	610	7,773	16,003	23,776	
<b>Borrowings, net of cash</b>								
December 31, 2021	\$ 812	\$ 3,443	\$ 3,982	\$ 1,365	\$ 9,602	\$ 16,886	\$ 26,488	
December 31, 2020	401	2,370	3,443	505	6,719	14,314	21,033	

- Adjusted EBITDA is a non-IFRS measure of operating performance presented as net income and equity accounted income at the Partnership's economic ownership interest in consolidated subsidiaries and equity accounted investments, respectively, excluding the impact of interest income (expense), net, income taxes, depreciation and amortization, gains (losses) on acquisition/disposition, net, transaction costs, restructuring charges, revaluation gains or losses, impairment expense, and other income (expense), net. The Partnership's economic ownership interest in consolidated subsidiaries and equity accounted investments excludes amounts attributable to non-controlling interests consistent with how the Partnership determines net income attributable to non-controlling interests in its IFRS consolidated statement of operating results. The Partnership believes that Adjusted EBITDA provides a comprehensive understanding of the ability of its businesses to generate recurring earnings which allows users to better understand and evaluate the underlying financial performance of the Partnership's operations and excludes items that the Partnership believes do not directly relate to revenue earning activities and are not normal, recurring items necessary for business operations.
- Adjusted EFO was formerly referred to as Adjusted FFO and the methodology of calculating Adjusted EFO is unchanged from how Adjusted FFO was previously calculated. Adjusted EFO is the Partnership's segment measure of profit or loss and is presented as net income and equity accounted income at the Partnership's economic ownership interest in consolidated subsidiaries and equity accounted investments, respectively, excluding the impact of depreciation and amortization, deferred income taxes, transaction costs, restructuring charges, revaluation gains or losses, impairment expense, and other income or expense items. The Partnership's economic ownership interest in consolidated subsidiaries and equity accounted investments excludes amounts attributable to non-controlling interests consistent with how the Partnership determines net income attributable to non-controlling interests in its IFRS consolidated statement of operating results. In order to provide additional insight regarding the Partnership's operating performance over the lifecycle of an investment, Adjusted EFO includes realized disposition gains or losses, recorded in net income, other comprehensive income, or directly in equity, such as ownership changes. Adjusted EFO allows the Partnership to evaluate its segments on the basis of return on invested capital generated by its operations and allows the Partnership to evaluate the performance of its segments on a levered basis.
- Equity accounted Adjusted EBITDA corresponds to the Adjusted EBITDA attributable to the Partnership that is generated by its investments in associates and joint ventures accounted for using the equity method.
- Equity attributable to unitholders is exclusive of the equity interest of others in our operating subsidiaries.
- Net income (loss) attributable to unitholders is exclusive of the net income (loss) attributable to others in our operating subsidiaries.
- Unitholders are defined as limited partnership unitholders, general partnership unitholders, special limited partnership unitholders, and redemption-exchange unitholders.
- Net debt is calculated by subtracting cash and cash equivalents from borrowings.
- Proportionate share is our economic interest in the financial position of our subsidiaries, excluding our equity accounted investments.